



# Latvenergo Group Presentation

December, 2012

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**Business Overview** 

Latvenergo Financials

### Latvenergo Group at a Glance



#### General

- ✓ Wholly-owned by the State of Latvia
- Vertically integrated energy utility
- √ 4,443 employees (as of 30 June 2012)
- Rating of the Republic of Latvia
  - ✓ Moody's Baa3/positive
  - ✓ S&P BBB/positive
  - √ Fitch BBB/positive

#### **Main Facts**

- ✓ Generation installed capacity
  - ✓ Electric capacity 2,372 MW (2,543 MW\*)
  - ✓ Thermal energy capacity 2,042 MW
- ✓ Distribution electricity supply 6 TWh (2011)
- Installed transmission transformer capacity
  - ✓ 330 kV 3,200 MVA
  - √ 110 kV 4,829 MVA
- ✓ Market share in Baltics 36% (2011)

#### **Financial Ratios**

		2009	2010	2011
Revenue	MLVL	501	567	682
EBITDA Margin	%	29%	37%	27%
Net Debt to EBITDA	times	2.4	1.5	2.3
Capital Ratio	%	52%	59%	59%

✓ Moody's credit rating of Baa3/stable

#### **Operational Figures**

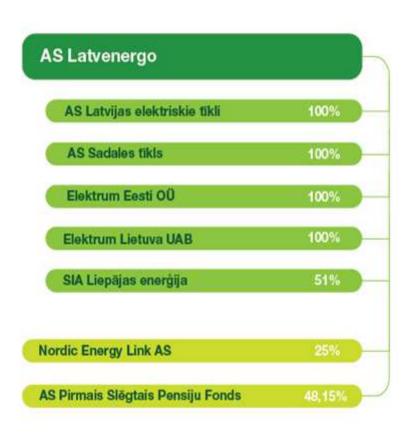
GWh	2009	2010	2011
Electricity supply	6,659	7,620	8,980
Generation	4,871	5,869	5,285

Exchange rate fixed at LVL 0.702804 = EUR 1.00

<sup>\*</sup> after reconstruction of Riga TEC-2

### **Latvenergo Group Structure**



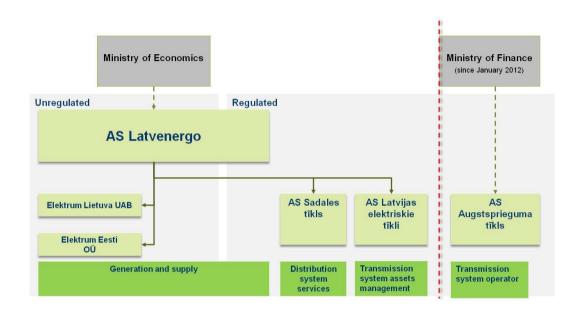


#### **Business Segments**

- Generation and supply (approx. 67% of revenues)
  - ✓ Latvenergo (LV)
  - ✓ Elektrum Eesti (EE)
  - Elektrum Lietuva (LT)
  - Liepājas Enerģija (LV)
- Distribution system services (approx. 25% of revenues)
  - ✓ Sadales tīkls (LV)
- Management of transmission system assets (approx.8% of revenues)
  - ✓ Latvijas elektriskie tīkli (LV)

### **Regulatory Framework**





#### **EU Regulations**

- ✓ Unbundling Directive 2009/72/EC
  - The ownership unbundling model
  - ✓ The independent system operator (ISO)
  - The independent transmission operator
- ✓ LV approach 2nd unbundling model
  - ✓ ISO operations divested from Group
  - Transmission system assets management
- ✓ Nordpool in LV from June 3, 2013

# Regulated Activities (Latvenergo)

- Distribution system services in LV
- Transmission system asset management in LV
- End user tariffs (households up to Sept 2013)
- Procurement of renewable and cogeneration (feed-in tariff)

### Interconnections





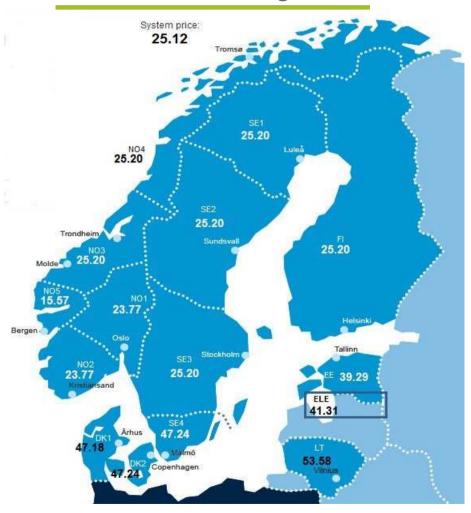
#### **Key Facts**

- Interconnections might replace need for new generations
- Existing interconnections
  - Stable system
  - Limited Nordic supply availability
- ✓ 2014 Estlink 2 (EE-FI)
- ✓ 2016 Nordbalt (LT-SE)
- ✓ Forseen LitPool (LT POL)
- Nordic market 16 times bigger than Baltic market
- Nordic market specifics high hydro generation
- Future outlook
  - Flows both directions
  - Baltics as price takers

## **Wholesale Market Operations**



#### NordPool – Nordic Region



#### **Nordpool Spot and Forward Market**

- Next day market/Forwards
- Hourly price setting
- ✓ Price zones internconnection capacity impact

#### **Latvenergo Generation Units**

- Latvenergo HPP (installed capacity 1,560 MW<sub>el</sub>)
  - Competitive
  - ✓ Volatile, but flexible for daily optimization
- Latvenergo CHPP's (installed capacity 806 MW<sub>el</sub>)
  - √ Feed-in tariffs
  - Efficient and competitive at cogeneration mode

### **Baltic Electricity Market**



#### **Key Highlights**

- ✓ Baltic markets are operning in different speeds
- ✓ LV
  - Availability to freely choose supplier from 2007
  - ✓ Nov 1, 2012 all legal clients in open market
  - ✓ Sept 1, 2013 (planned) all households in open market
- ✓ EE
  - Major opening Jan 1, 2013 households and remaining legal entities. Up to this time only large clients in market
- ✓ LT
  - ✓ All legal clients in open market from Jan 1, 2013
  - ✓ Households currently estimated in 2015
- ✓ Latvenergo market approach
  - ✓ ELEKTRUM new brand name from Sept, 2012
  - ✓ Local player in each market
  - ✓ Interest in each market
    - ✓ LT overall market size
    - ✓ EE consumption per household
    - ✓ LV historical monopoly position

#### 2013 - Market Change

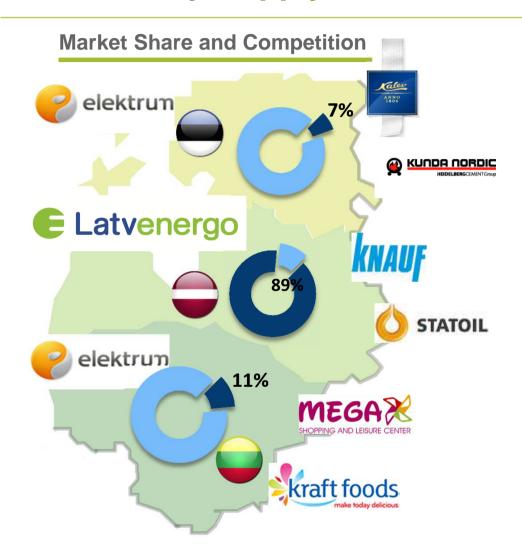


#### **Market Attractiveness**

	EE	LV	LT
Inhabitants (th)	1340	2074	3245
Households (th)	585	888	1419
Consumption (TWh)	7.9	7.2	9.7
Average consumption per household (kWh/annual)	3458	2182	1825

## **Electricity Supply**





#### **Key Highlights**

- ✓ Largest retailer in Baltics
- Improved retail position through geographical expansion
- Gaining outside LV more than loosing in LV
- ✓ Trademark in LT and EE ELEKTRUM
- Agreement terms
  - ✓ General industry 1 year fixed price
- Focus customer segments
  - ✓ SMEs and households
  - Tight margins in the large client segment, frequent changes
- Competitive advantage
  - ✓ Low CO₂ exposure
  - Longer experience in open market due to LV opening earlier

# **Strategic Perspective (2012-2016)**



#### **Strategic Planning**

- ✓ Planning period 2012 2016
- Key challenges
  - Finalization of market opening in Baltics
  - New interconnections with Nordics
  - Low return on assets

#### **Electricity Supply**



- Equally positioned in all 3 Baltic countries
- Selected primary supplier for targeted clients segments
- Balanced retail and generation portfolio

#### Generation

- Existing portfolio
  - ✓ Hydro competitive position
  - ✓ CHPP regulated, stable cash flows
- Perspective
  - Geographical expansion of generation
  - Diversification of generation sources

#### **Distribution Services**

- ✓ Balanced distribution network development
  - Master plan for maintenance and renovation planning
  - ✓ Improving return on assets
  - Balanced quality, capex and revenues

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# **Financial Highlights**



Growing revenue while sustaining stable profitability

INCOME STATEMENT (MLVL)	2007	2008	2009	2010	2011	2012 1H*
REVENUE	362	476	501	567	682	389
EBITDA	90	107	145	207	181	112
NET PROFIT	8	7	20	44	44	42

Stable and strong capital structure

BALANCE SHEET (MLVL)	2007	2008	2009	2010	2011	2012 1H*
TOTAL ASSETS	1,316	1,681	1,699	2,279	2,288	2,339
TOTAL EQUITY	712	866	889	1,345	1,352	1,350
BORROWINGS FROM FINANCIAL INSTITUTIONS	355	496	507	546	513	551
NET DEBT	316	393	352	311	404	401

Operating cash flow in line with capex

CASH FLOW STATEMENT (MLVL)	2007	2008	2009	2010	2011	2012 1H*
CF FROM OPERATING ACTIVITIES	125	84	138	161	180	125
CF FROM INVESTING ACTIVITIES	-225	-160	-90	-99	-238	-81
CF FROM FINANCING ACTIVITIES	109	140	3	18	-68	-2

Strong financial performance

KEY FINANCIAL RATIOS	2007	2008	2009	2010	2011	2012 1H*
EBITDA MARGIN	25%	22%	29%	37%	27%	29%
NET MARGIN	2%	2%	4%	8%	6%	11%
CAPITAL RATIO	54%	52%	52%	59%	59%	58%
DEBT TO EQUITY	0.5	0.6	0.6	0.4	0.4	0.4
NET DEBT TO EBITDA	3.5	3.7	2.4	1.5	2.3	2.2
ROA	1%	1%	1%	2%	2%	2%
ROE	2%	1%	2%	4%	3%	4%

<sup>\*</sup> unaudited results

### **Revenue Growth**



#### **Revenue and EBITDA Margin**



# **Electricity Retail Sales:** Volumes and Prices



#### **Key Highlights**

- Revenue growth during 5 years double digit growth, except 2009
- Consumption outlook stable
- Major revenue source electricity supply to retail
- 20% growth 2011 mainly due to retail volume growth in LT & EE

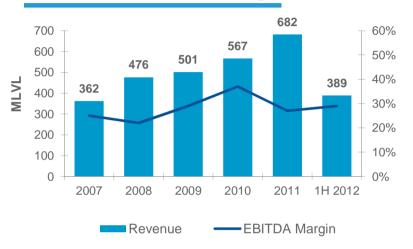
#### **Revenue Structure**



### **Profitability**



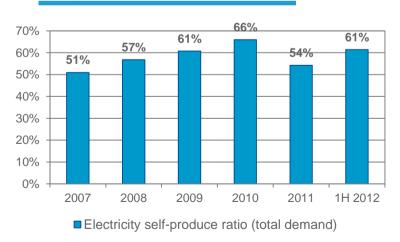
#### **Revenue and EBITDA Margin**



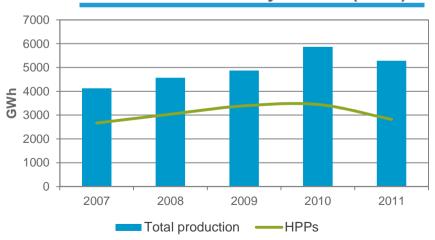
#### **Key Highlights**

- ✓ Main impact net import position
  - ✓ Fluctuates between 34% and 49%
  - ✓ Subject to capacity and operating conditions
- EBITDA margin influenced by production output
  - New TEC 2.1. started operations end of 2009
  - ✓ TEC 2.2. expected mid 2013
  - ✓ Actual HPP output
- ✓ 2011 increase of retail portfolio which decreases weight of self produced electricity, thus margins

#### **Weight of Production Output**



#### **Production Volume by Source (GWh)**

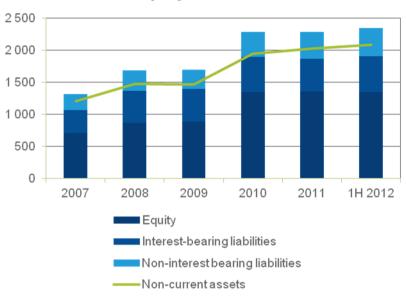


# **Strong Balance Sheet**



### Total Assets (1H 2012): 2,339 MLVL

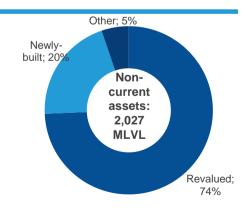
#### Assets, Equity & Liabilities, MLVL



#### **Key Highlights**

- ✓ From 2007 to 2010 all main fixed assets groups were revaluated, thus balance sheet recorded at fair value
- √ 90% of assets are non-current
- Current assets mainly comprise of liquid assets (cash, money market instruments and securities)
- ✓ Stable and strong capital structure
  - ✓ Capital ratio 58%
  - ✓ D/E ratio 0.4

#### **Asset Structure**



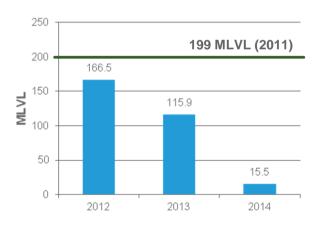
### **Group Investment Programme**



### **Capex and Operating Cash Flow**



#### **Committed Capex\***



#### **Key Highlights**

- The Group is efficient in capex management – capex spending balanced with operating CF
- All major production facilities are newly renovated
- Low level of committed capital expenditures ~300 MLVL
- Major projects totaling 164 MLVL
  - Reconstruction project of Riga TEC-2
  - ✓ NORDBALT 02 330kV "Kurzeme Ring"

Note: \* information as of 30 June 2012 on contractually committed capital expenditures of the Group

# **Main Investment Projects**









#### **Reconstruction of Riga TEC-2**

- ✓ Committed capex 225 MLVL\*
- ✓ Completion 2013
- ✓ Electricity capacity
  - √ 833 MW (gross)

# NordBalt 02 – 330 kV, Kurzeme Ring

- ✓ Committed capex 66 MLVL\*\*
- ✓ Completion 2014
- ✓ Co-funded by EEPR

# Reconstruction of Daugava HPPs hydropower units

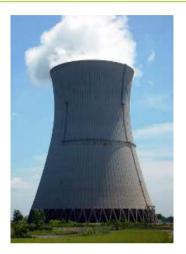
- ✓ Capex (not committed) > 100 MLVL
- ✓ Completion 2022
- Output increase 65 GWh (annual)

#### Notes:

- \* EPC (engineering, procurement, construction)
- \*\* first and second stage

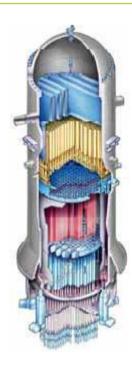
# Visaginas New Nuclear Power Plant Project





#### **Current Status**

- Negative advisory referendum and new government in Lithuania
- Further development contingent upon Lithuanian government standing



### If Project would be continued

- Latvenergo potential participation up to 20%
- ~60-70% of the Project to be financed by credit facilities from export credit agencies (JBIC, USEXIM) and EIB / EURATOM
- Equity investment through SPV (risk limitation)
- Step by step increasing investments, major Capex around 2018-2022 post Latvenergo bond horizon











### Debt Profile as of 30 June 2012



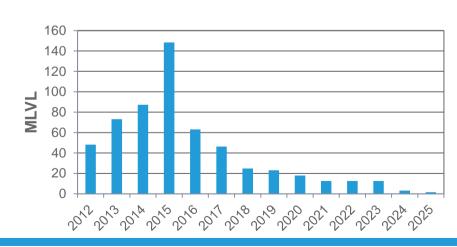
### **Key Highlights**

- All currently outstanding loans are floating rate loans denominated in euro
- ✓ Total refinancing 2014 and 2015 235 MLVL
  - Priority further lender diversification (Eurobond issue)
  - Continue corporation with commercial banks
  - ✓ Committed lines 194 MLVL
- Exsisting financial covenants
  - ✓ Net debt/EBITDA, DSCR

Lenders by Category
LV commercial banks 40%  549 MLVL  Foreign commercial banks 6%

Gross debt	549 MLVL	511 MLVL
Weighted average interest rate (with IRS)	2.99%	3.03%
Weighted average time to maturity	3.77 years	4.5 years
Fixed proportion (with IRS)	46%	47%
Duration	1.94 years	2.13 years

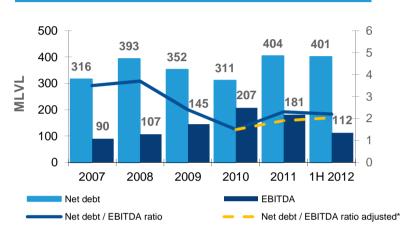
### **Debt Repayment Schedule**



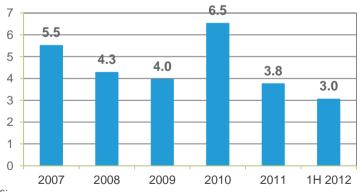
### **Financial Covenants**



#### **Net Debt/EBITDA**



#### **DSCR**



#### **Key Highlights**

- Strong generated cash flow from operations combined with adequate level of debt
- Net Debt /EBITDA level in line with industry average
- ✓ Net debt/EBITDA slight increase in 2011
  - ✓ Lower EBITDA level (positive hydro conditions in 2010)
  - ✓ Investments in TEC-2 (launching in 2013)
  - ✓ Investments in held-to-maturity financial assets
- High DSCR in 2010 due to EBITDA level and low debt servicing costs (financial costs and principal repayment)

Notes:

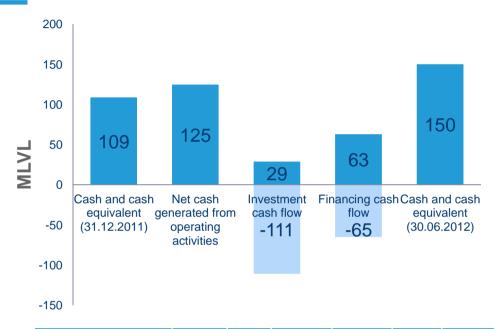
- \* Adjusted Net debt / EBITDA ratio excludes investments in held-to-maturity financial assets
- \*\* Net debt borrowings from financial institutions at the end of the period minus cash and cash equivalents at the end of the period
- \*\*\* Net debt / EBITDA ratio calculated for rolling twelve months
- \*\*\*\* DSCR -the sum of the net income, depreciation and interest on long-term debt divided by the principal on long-term debt payment and interest paid

# **Liquidity Risk Management**



#### **Liquidity Position (as of 30 June 2012)**

- ✓ Cash and cash equivalents 150 MLVL
- ✓ Liquid financial assets 31 MLVL
- ✓ Short term committed credit lines 24 MLVL
- ✓ Long term undrawn committed credit facilities 276 MEUR (194 MLVL)
- Committed investment projects in line with available financial resources



	2007	2008	2009	2010	2011	1H 2012
Liquidity Ratio	1.0	1.6	2.1	2.6	1.4	1.3

## **Key Highlights**



- ✓ Wholly owned by the State of Latvia
  - ✓ Latvenergo rating Moody's Baa3/stable
  - ✓ Government rating Moody's Baa3/positive
- ✓ Stable Baltic electricity consumption levels
- ✓ Most valuable company in LV four years in row
- ✓ Largest electricity retailer in Baltics
- Improved retail position through geographical expansion to other Baltic countries
- ✓ Gaining outside LV more than loosing in LV
- √ 80% of revenues from electricity supply
- Retail portfolio expected to be fully market based from Sept, 2013

- Cash generating production portfolio
  - ✓ HPPs competitive at all times, low variable costs
  - CHPs newly modernized, effective cogeneration cycles, security of supply, regulated cash flows
- ✓ Strong balance sheet
  - √ 95% of long-term assets recorded at fair value
  - ✓ Capital structure (D/E = 0.4)
- ✓ Operating cash flows
  - ✓ Strong operating cash flows
  - ✓ Efficient capex management
  - ✓ Low committed capex
- ✓ Moderate debt level

### **Contact information**



**E-mail**: investor.relations@latvenergo.lv

**Website**: http://www.latvenergo.lv/investors

#### Latvenergo AS

12 Pulkveža Brieža Street Riga, LV-1230 Latvia